

ENVIRESPONSE, INC.

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Livingston, New Jersey 07039

JOHN W. SARAPPO
CHAIRMAN OF THE BOARD
AND
CHIEF EXECUTIVE OFFICER

June 15, 1988

RECEIVED

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REGIONAL ADMINISTRATOR

Mr. Morris Kay
Regional Administrator
U.S. ENVIRONMENTAL PROTECTION AGENCY
Region 7
726 Minnesota Avenue
Kansas City, Kansas 66101

Dear Morris:

I was very pleased that you were able to make the time for my short-notice visit yesterday in Kansas City. I was very pleased that Tim Oppelt, Ralph Hazel, Joyce Perdyck, and some members of your Kansas City staff were able to join in our review of Denney Farm incinerator operations.

As you know, during the past several weeks we have experienced low "production" rates attributed to excessive downtime caused by equipment failure, operator error, and the formation of glassy masses within the incinerator. During the review, I proposed certain actions that Enviresponse plans to take directed towards improving the on-stream factor of the incinerator and those taken with the suggestions offered by everyone at the review, will produce actions which we believe to be supportive of our objective.

Upon return to New Jersey last evening, I immediately telephoned several of my staff to inform them of actions to be immediately taken consistent with what we discussed at the review. I will shortly submit to you a complete outline of the actions I proposed, and the recommendations suggested during the meeting with a list of their status. In the meantime, I wanted to let you know that Bob Sawyer and Gopal Gupta discussed today operator supervision problems with our principal subcontractor, Durbin Construction Company. Durbin assures us they will make necessary staff changes. Today, I spoke to Leo Bondurant, President of Foster Wheeler Management Operations Limited (FWMOL), our technical supervision subcontractor, and been advised that I will have an operations analysis report this Friday (their representative will be on-site until Thursday midday) which will make recommendations for improvements.

Secondly, I have also been advised that a maintenance expert will visit Denney Farm as soon as possible to review and analyze this function. The operations analysis by FWMOL and the review and comment by the maintenance expert will be at no cost to the government, rather, these costs will be completely borne by Enviresponse to demonstrate its commitment to improving Denney Farm operations. I have also talked to Dr. David Pai, President of Foster Wheeler Development Corporation, our



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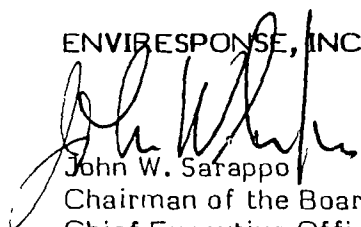
laboratory affiliate, to discuss analysis of incinerated ash (particularly that material which was fused) that was sent to him on Monday. We plan to discuss our preliminary findings on Friday, and discuss a more detailed investigative program that will enable us to avoid glass formation during incineration.

It is my intention to visit the site on Tuesday, June 23rd, or during the middle part of the following week to assure that the action plans that have been developed are understood and being implemented.

In the meantime, I will keep Tim Oppelt informed of technical developments relating to Denney Farm operations.

Very truly yours,

ENVIRESPONSE, INC.



John W. Sarappo
Chairman of the Board
Chief Executive Officer

JWS/pap

cc: Mr. Tim Oppelt, EPA